Community Overdose Action Team

Working Together To Combat Overdoses and Drug Abuse

Ohio Mental Health and Addiction Services (OhioMHAS) Private Psychiatric Hospital Conference

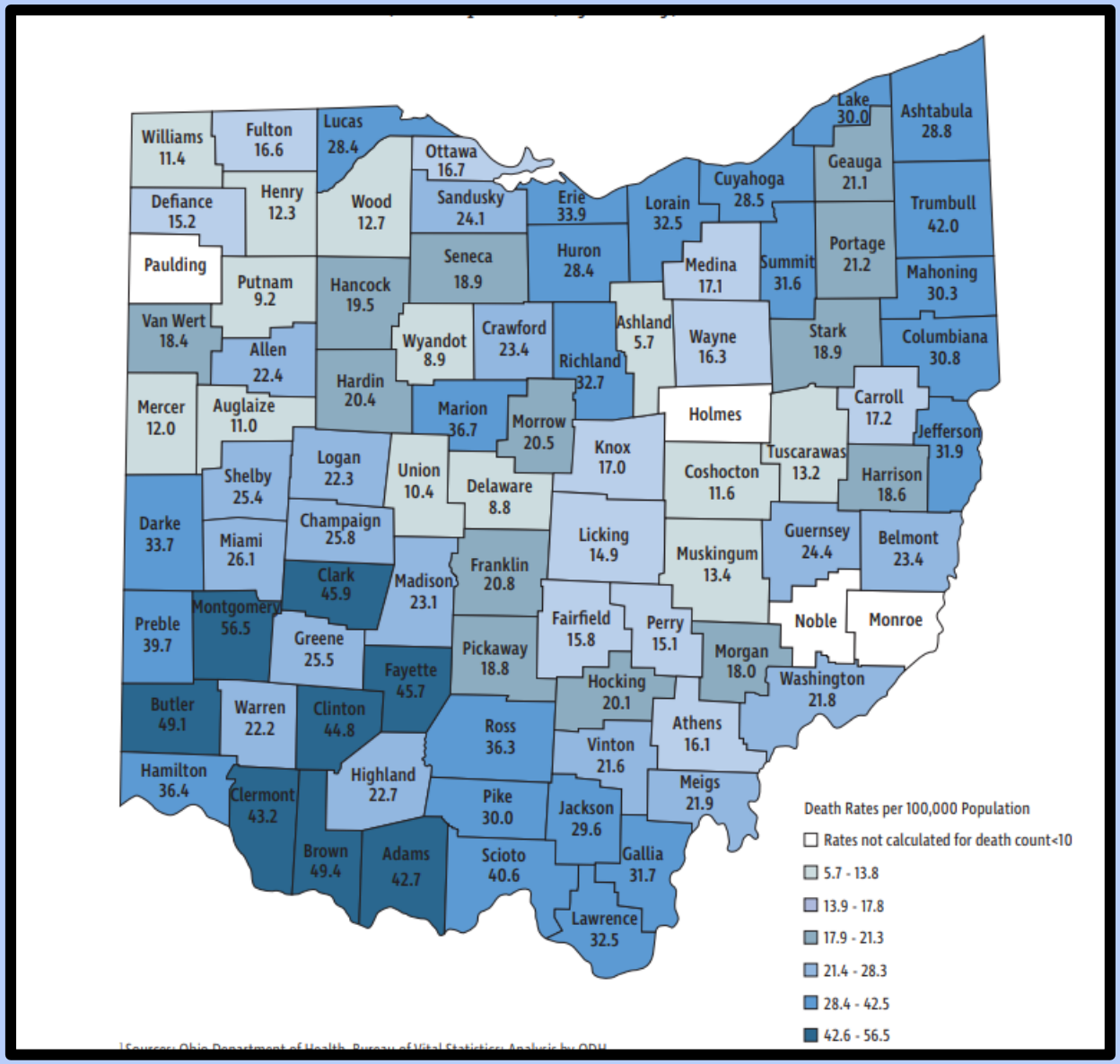
October 18, 2019

Judy Dodge, Montgomery County Commissioner
Jodi Long, Montgomery County Alcohol, Drug Addiction, and Mental Health Services

Objectives

- Describe the benefits of responding to a community wide behavioral health emergency using a public health perspective
- Identify key system partners needed to implement an incident command system response to a behavioral health emergency
- Articulate the principles of collective impact & its importance to community collaboration
- Describe the components of an Incident Command System and how it can be applied to a behavioral health emergency

2017 State of Ohio Overdose Death Rate



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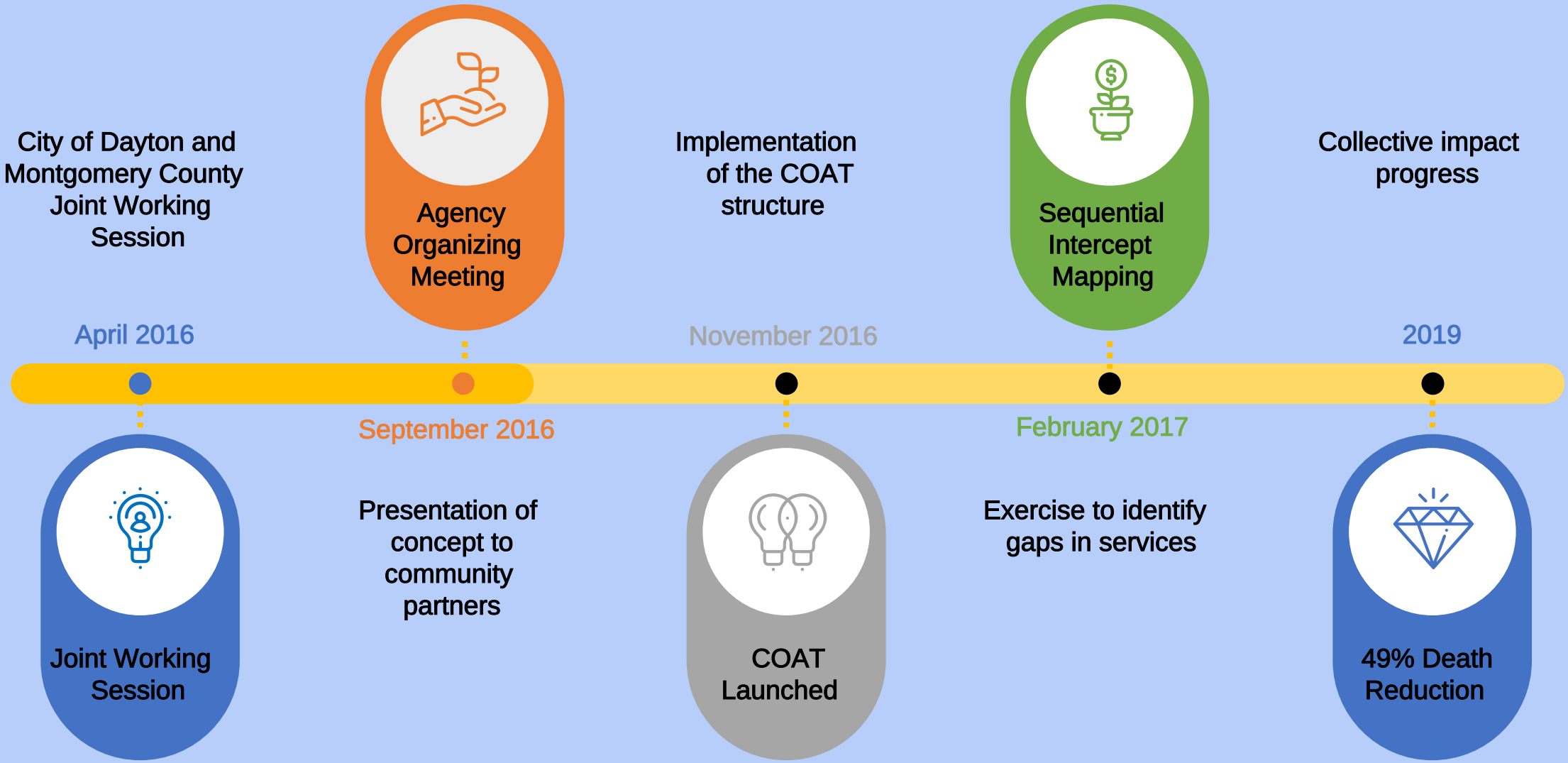
Opioid Crisis Alignment Challenges

Many centers of excellence in the community BUT were struggling to align countywide efforts to change the trend

- Existing coalitions
- Hospital systems
- 30+ treatment providers
- Recovery support providers
- Prevention providers
- Harm reduction programs
- Business community
- Other community agencies



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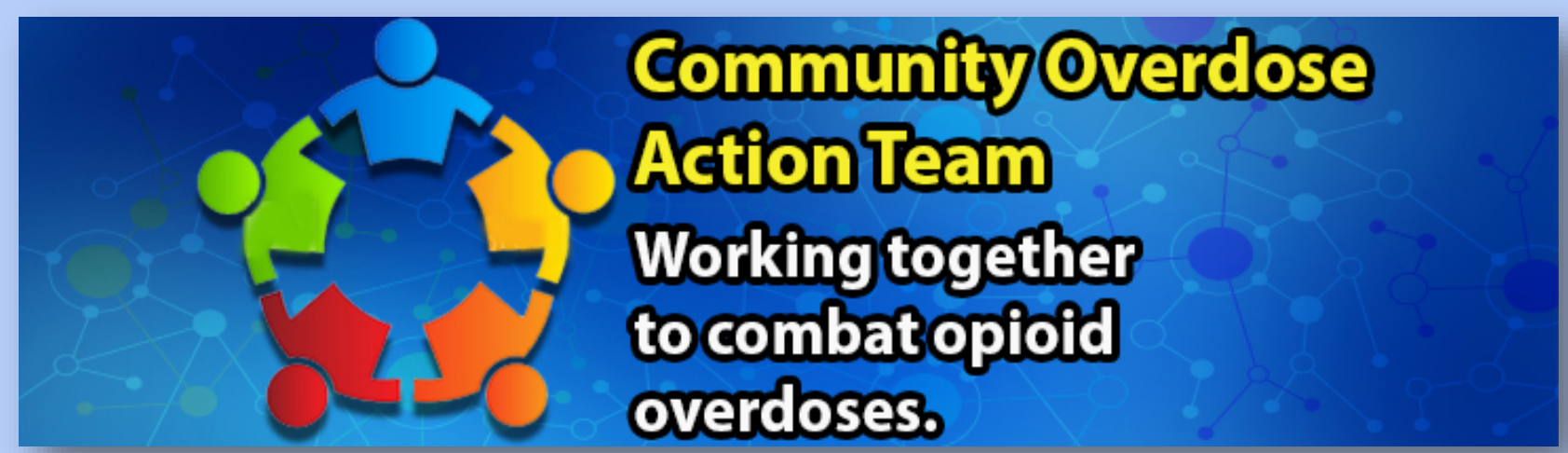
What Led to the Development of the COAT?

In late summer of 2016, Montgomery County Commissioners approached ADAMHS and Public Health to create and lead a unified county-wide response to organize system partners.



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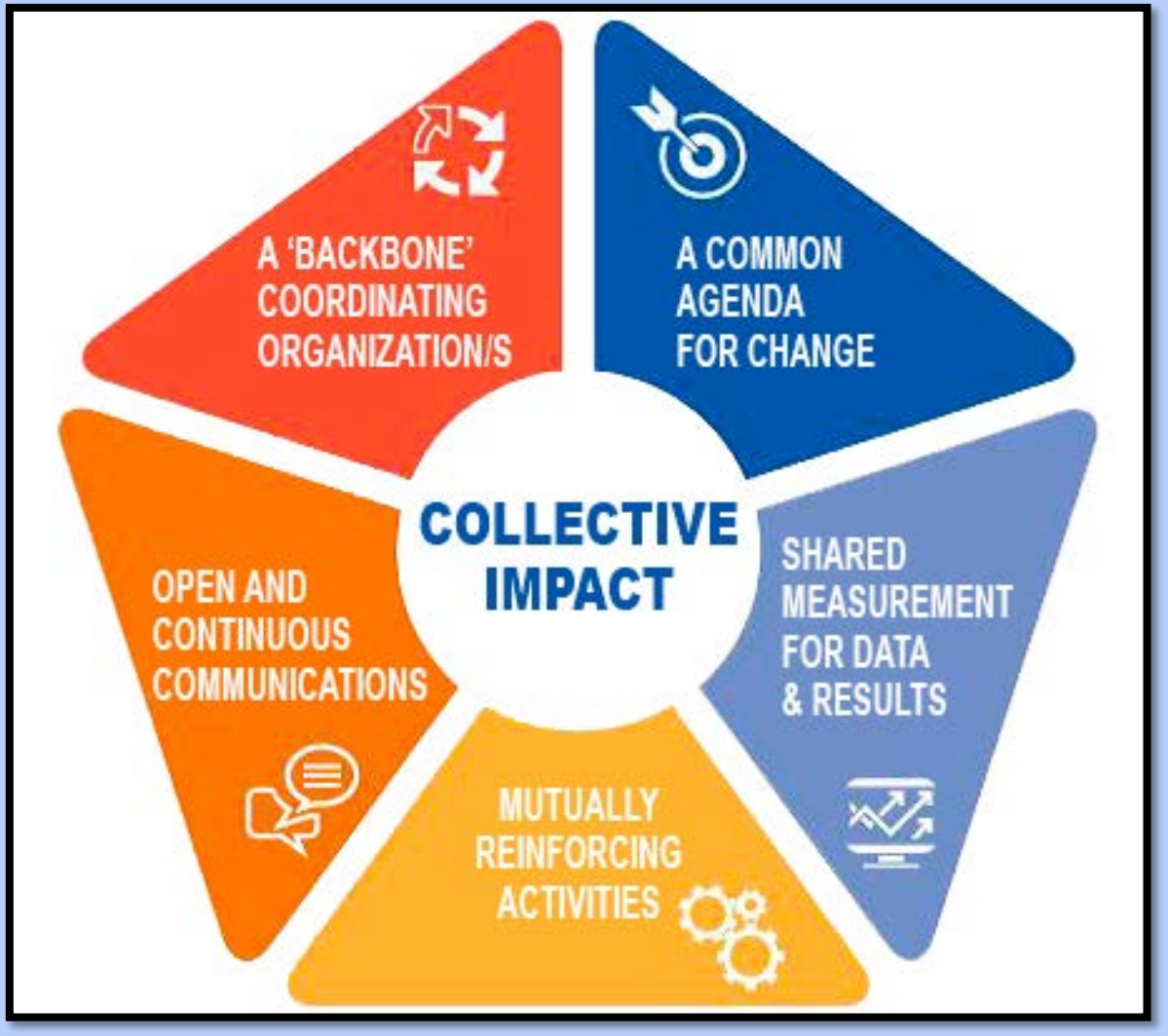
Goal

Reduce the number of fatal overdoses

Response

Collective Impact Approach

Health Improvement… Through Collective Impact



Incident Command System Structure

Used to manage complex multi-agency, multi-jurisdictional incidents / events

- Eliminates duplicative efforts
- Allows for shared decision making
- Requires constant communication
- Uses an Incident Action Plan
- Scalable to meet the needs of the incident / event

Community Overdose Action Team

Steering Committee

Backbone Support
Guide vision and strategies
Support aligned activities
Advance policy
Mobilize resources
Identify gaps in services

Joint Information Center
Coordinate common messaging
Respond to media requests
Assist branches with communications

Operations & Planning Section
Develop & implements action plan
Provide situational status report

Data Unit
Compile and analyze data to support informed decision making.

Drug Supply Control Branch
Decrease the supply of illicit and legal substances available for misuse and abuse

Education & Information Branch
Raise public awareness and knowledge of the dangers of substance misuse and abuse

Prescription Branch
Promote use of best practices among health care providers for prescribing

Treatment & Recovery Branch
Expand access to treatment and community support programs

Harm Reduction Branch
Increase capacity of harm reduction programming (syringe services, Narcan distribution, etc.) to provide overdose prevention and engage clients in support services

Criminal Justice Branch
Expand access to and use of treatment and community support programs for those involved in the criminal justice system

Response Branch
Coordinate Quick Response Team efforts and ensure there is an emergency plan for a significant cluster of overdoses

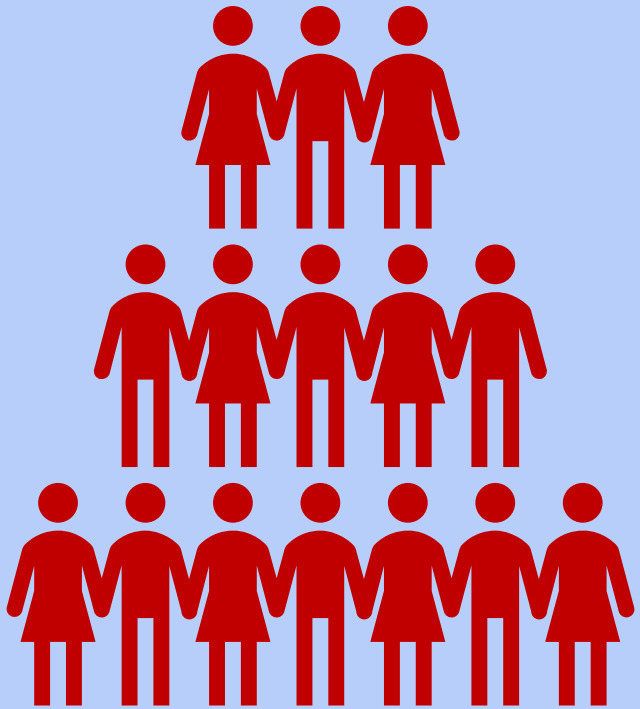
***Prevention Activities**
Prevention activities are coordinated through local coalitions.

8/22/19

Membership

There are 200+ individuals and 150+ organizations involved in the COAT. Membership is comprised of individuals from:

- Businesses
- Private non-profits
- Governmental agencies
- Faith-based organizations
- Grassroots organizations & efforts
- Healthcare
- Media
- Citizens
- Individuals in recovery
- Friends and family members affected



Incident Action Plans & Situational Status Reports

Incident Action Plan
Community Overdose Action Team (COAT)

Operational Period: March 1, 2019 to April 30, 2019

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Situational Status Report
Community Overdose Action Team (COAT)

1. **Situation to date**

- Per the Montgomery County Coroner's Office, there were **566** accidental overdose deaths for calendar year 2017.
- Per the Montgomery County Coroner's Office, there were **290** accidental overdose deaths for calendar year 2018 (death data for December still preliminary).
- This is a 49% decrease in accidental drug overdose deaths from 2017 to 2018.
- Per the Montgomery County Coroner's Office, there were **24** accidental overdose deaths as of January 31, 2019.
- The 2018 COAT Annual Report and 2018 COAT Data Report are in the final stages of revisions. Both documents should be ready for public distribution by the end of this operational period.
- COAT leadership presented to and/or met with multiple organizations from across the country to present on successes of the initiative. Organizations include: Executive Director of National Institute on Drug Abuse (NIDA); Hand in Hand from Lake County, FL; government officials from Madison, WI, Grove City, OH, and Lucas County, OH.
- COAT members met for a roundtable discussion with Governor Mike DeWine.
- COAT members met with Mayor Whaley and individuals from Denial Ohio.
- Operational period currently stands at 60 days.

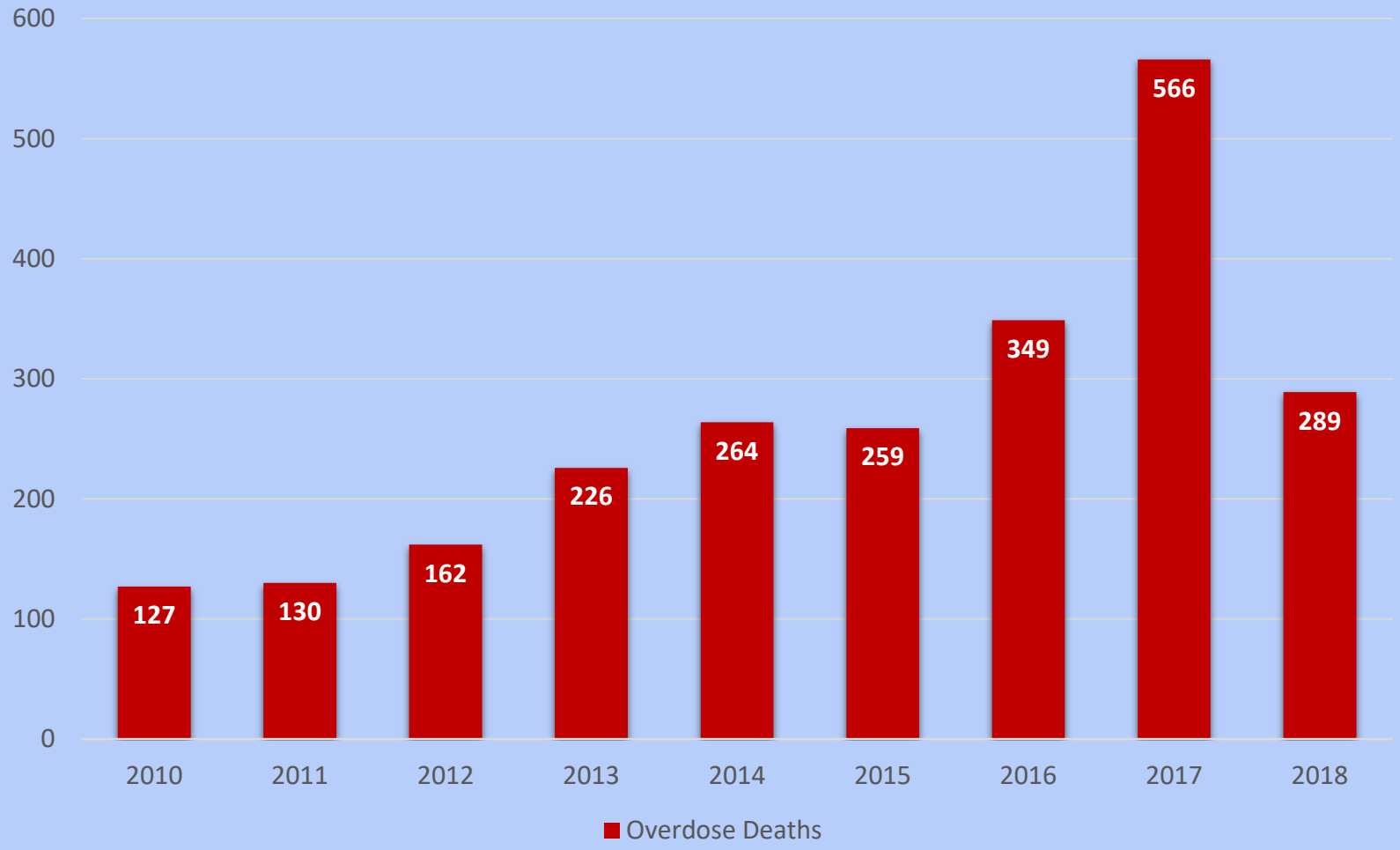
2. **Actions to date**

- Steering Committee
  - Last meeting held October 24, 2017
  - Provided feedback to the Backbone Support and Operations Branches.
- Backbone Support
  - Last meeting held January 8.
  - Provided feedback on the Operations Branches and the Data Unit.
- Operations Section
  - Met on February 25.
  - Branch leads provided a verbal update on progress to date, actions and shared information among members.
  - Discussed the need to annotate completed actions for Branches.
- Operations Branches

COAT Progress

Unintentional Overdose Deaths

Montgomery County, Ohio



As of Sept 30 2019: 205

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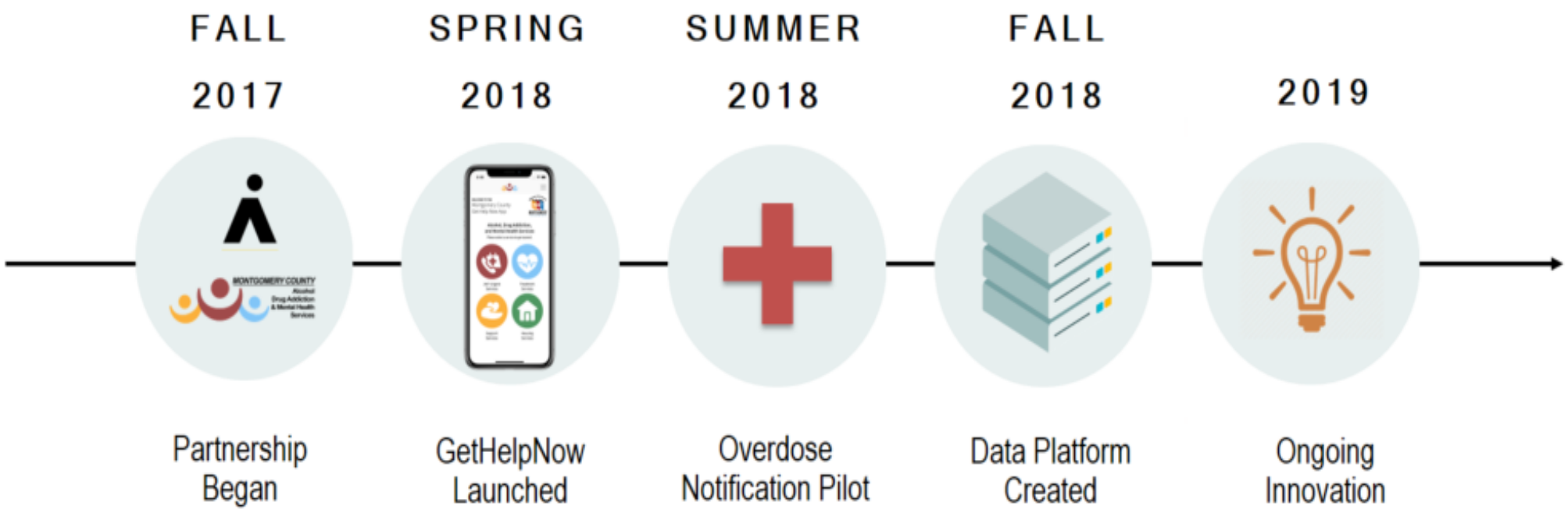
Decreases in Overdoses and Deaths from 2017 to 2018

Law Enforcement Overdose Calls	↓54% (3,637 to 1,686)
Overdose Emergency Department Visits	↓53% (3,920 to 1,845)
Naloxone Doses Administered by EMS	↓50% (3,203 to 1,586)
Drug Overdose Deaths	↓49% (566 to 289)

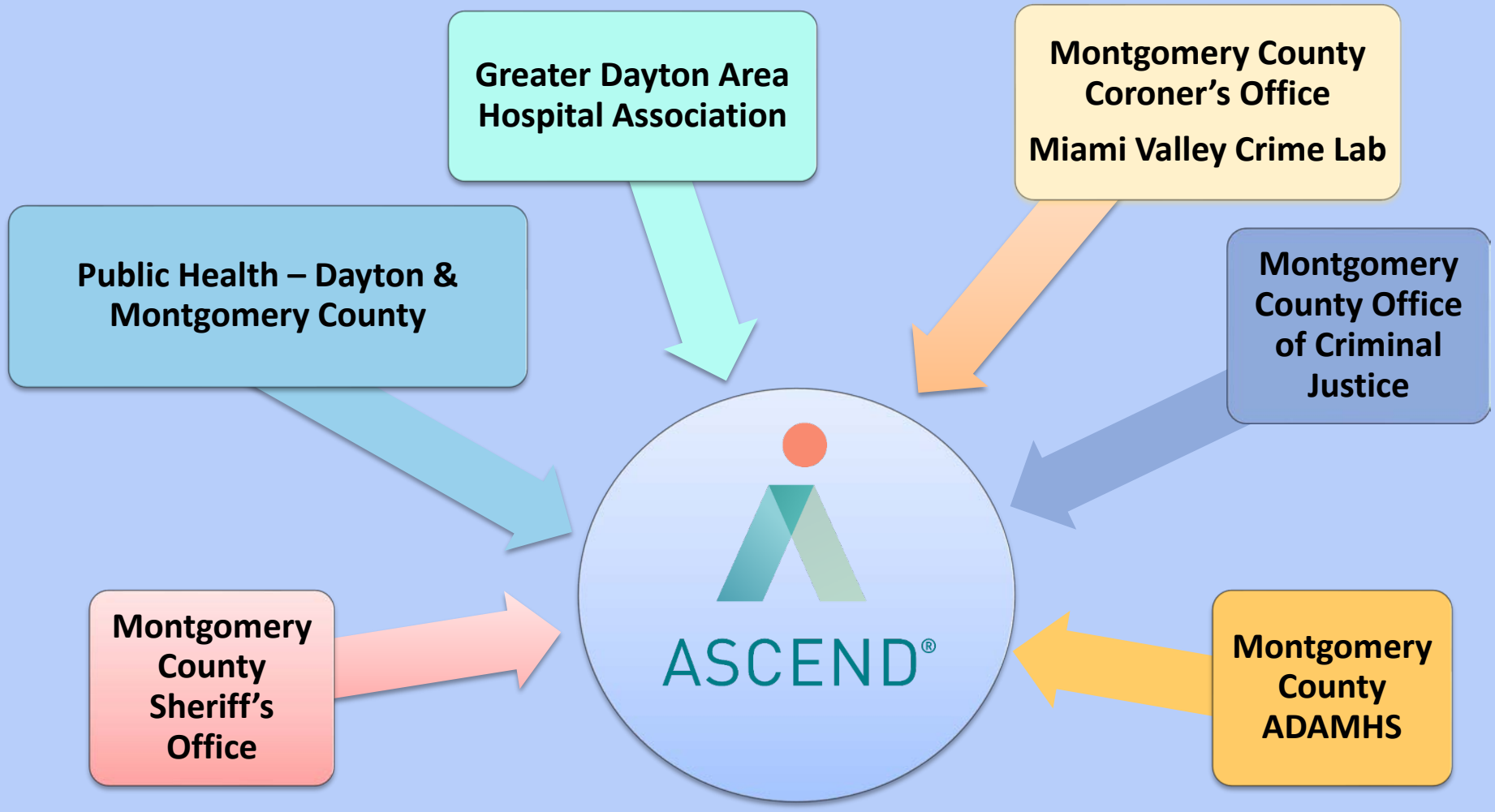
Accomplishments

- Enhanced funding opportunities
- Improved data sharing
- Increased community education
- Expanded outreach efforts
- Increased naloxone distribution
- Expanded syringe services
- Increased coordination of law enforcement and fire/EMS
- Increased training opportunities
- CDC prescribing guidelines implemented in hospitals
- Increased Peer Recovery Supporters
- Increased treatment services
- Developed school prevention curriculum
- Aligned recovery club organizations

// TIMELINE OF INNOVATION



360° Addiction Database Project



What's next?

New Challenges

- Responding to changing drug trends
- Personnel turnover and partner response fatigue
- Sustaining the COAT structure over time

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