Operation Fresh Start

SUMMA Health System
Coleman Professional Services

Public/Private Inpatient Psychiatric Services
Leadership Conference

November 16, 2012
Nelson W. Burns, CEO and President, Coleman
Joseph Varley, MD, Chairman, Department of Psychiatry, SUMMA
Sandy Myers, Vice President of Clinical Services, Coleman
Private non-profit corporation offering Behavioral Health, Rehabilitation and Social Enterprise Services to individuals and families.

Serving Children, Families, Adults in 7 Ohio Counties (Trumbull, Portage, Stark, Summit, Allen, Auglaize and Hardin).

Served 15,500 individuals in Fiscal Year 2011 (June ending).

$26 Million Dollars Operating Budget.

Operates Coleman Foundation, Inc. Net Assets $3.7 million.

Approximately 550 employees working in seven counties.
Coleman’s Strategic Health Integration Goal

Coleman’s Behavioral Healthcare Role

• We are a specialty to the Healthcare Professional.
• We are their answer to their Behavioral Healthcare Problems.
• We are a financial asset to the healthcare challenge but prove it.
• Be a partner with a diverse funding streams.
• Summa Akron City Hospital
• Summa St. Thomas Hospital, 69 Psychiatry beds (three units)
• Summa Barberton Hospital, 20 Psychiatry beds
• Robinson Memorial Hospital
Convergence:

1. Mission to grow Behavioral Health services 2005 – 2008 doubled inpatient capacity (34-69)

2. Physician Alignment resulting in employed Psychiatry positions which could be aligned with mission
SUMMA Health System Professionals

• Summa Physicians, Inc. (SPI)
• Summa Psychiatry Associates (SPA)
• Grown to 35 Behavioral Health Professionals since 2007
Regional Resource Initiative
Supported by Margaret Clark Morgan Foundation

1. Effective community mental health liaison through Randy Zumbar

2. Outpatient Psychiatry Hours to Community Mental Health Centers

3. Easy access to acute inpatient psychiatry care
# Regional Inpatient Expansion

<table>
<thead>
<tr>
<th>Year</th>
<th>Total Discharges</th>
<th>Portage County</th>
<th>Non Summit County</th>
</tr>
</thead>
<tbody>
<tr>
<td>2006</td>
<td>1,422</td>
<td>181</td>
<td>406 (28%)</td>
</tr>
<tr>
<td>2007</td>
<td>2,123</td>
<td>330</td>
<td>724 (34%)</td>
</tr>
<tr>
<td>2008</td>
<td>2,048</td>
<td>310</td>
<td>669 (32%)</td>
</tr>
<tr>
<td>2009</td>
<td>2,817</td>
<td>418</td>
<td>1,098 (39%)</td>
</tr>
<tr>
<td>2010</td>
<td>2,938</td>
<td>439</td>
<td>1,232 (42%)</td>
</tr>
<tr>
<td>2011</td>
<td>3,197</td>
<td>448</td>
<td>1,264 (39.5%)</td>
</tr>
</tbody>
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- **12/06**: 14 bed Geropsych Unit opened (48 beds)
- **7/08**: 21 bed Geropsych Unit opened (69 beds)
- **1st Half of 2008 capacity at 35 beds due to renovation**
Collaboration of Inpatient to Integrated Care

- 2005: Operation Fresh Start
- 2006: Contract for psychiatrist
- 2010: Coleman at St. Thomas
- 2011: Coleman at Summa’s main campus
- 2012: Psychiatric Outpatient Resident Clinic
  - MCM Grant for integrated care
  - Coleman at Barberton
  - SummaCare contract for Bridge to Home
The Four Quadrant Model: Shifting Perspective

High MH

Low MH

Low Medical

High Medical
Seven Quadrant Model

The lighter areas represent those who are in need of integrated behavioral and primary healthcare but are not receiving them.
Questions ?